The Fertilizer Market Updates *A Global Economy*

Nutrien[™] Feeding the Future[™]

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Rapidly Changing Fertilizer Market Conditions





Global Market Drivers





Tight Global Grain & Oilseed Supplies

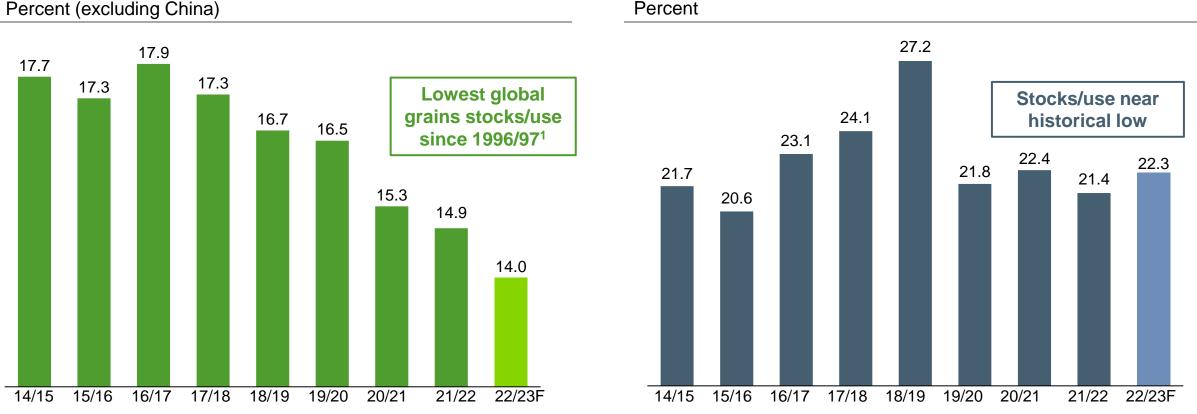


November 2022

Source: USDA, Nutrien

Global grain and oilseed supplies were tight entering 2022 and are projected to be further reduced by lower corn and wheat yield expectations in the US and Europe and lower production from Ukraine

Global Grain Stocks/Use Ratio Percent (excluding China)



1. Excluding China, grains refer to barley, corn, millet, mixed grain, oats, rice, rye, sorghum and wheat.

2. Oilseeds refer to soybeans, canola and sunflowers.

Global Oilseed Stocks/Use Ratio

US Season Average Realized Prices



Supply challenges in key crop growing regions have supported strong futures prices and provide an incentive for growers to boost production in 2023

Corn Avg. Realized Price USD/bushel



Wheat Avg. Realized Price USD/bushel



Soybean Avg. Realized Price USD/bushel



Cotton Avg. Realized Price

USD/lb



Note: 2023 futures prices reference September 2023 Wheat, November 2023 Soybean, December 2023 Corn, December 2023 Cotton, as of November 1, 2022.

November 2022 Source: USDA, Bloomberg

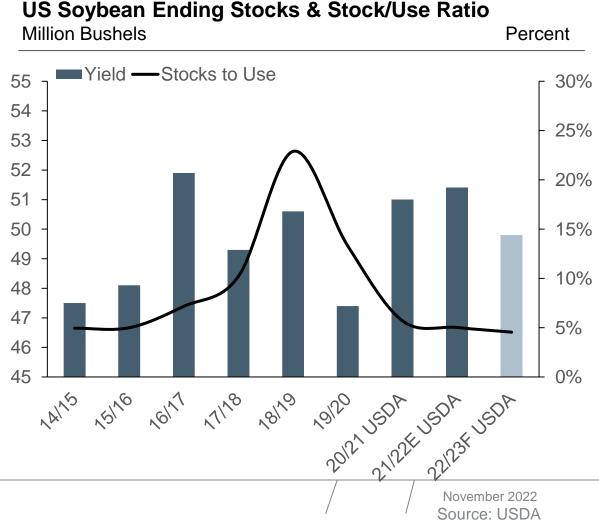
US Crop Stocks-to-Use Ratios



Tight supply and demand fundamentals in advance of the 2022 growing season increases sensitivity to production challenges

Million Bushels Million Bushels Percent Yield — US Stocks to Use 178 18% 55 16% 54 176 53 14% 174 52 12% 172 51 10% 170 50 8% 49 168 6% 48 166 4% 47 164 2% 46 162 0% 45 14115 15116 16117 17118 18119 19120 USDA USDA USDA 15/16 16/17 ALLS

US Corn Ending Stocks & Stock/Use Ratio

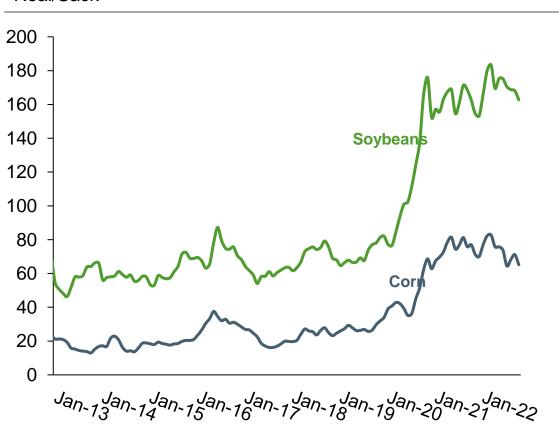


Brazil Ag Fundamentals

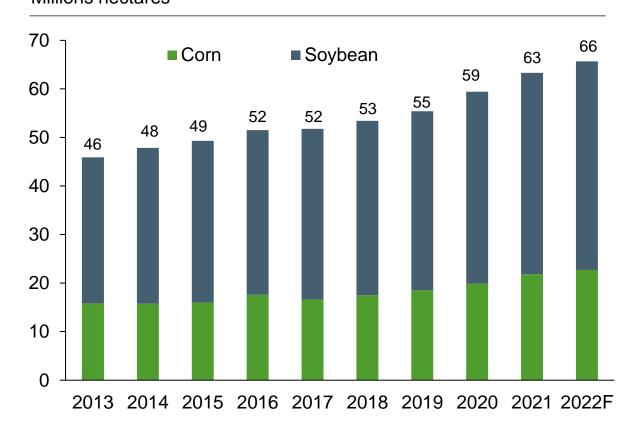


Historically high soybean and corn prices expected to support increased acreage in the 2022 growing season

Mato Grosso Cash Soybean and Corn Prices Real/Sack



Brazilian Soybean and Corn Area Millions hectares



Note: Years in the right graph represent the cropping years.

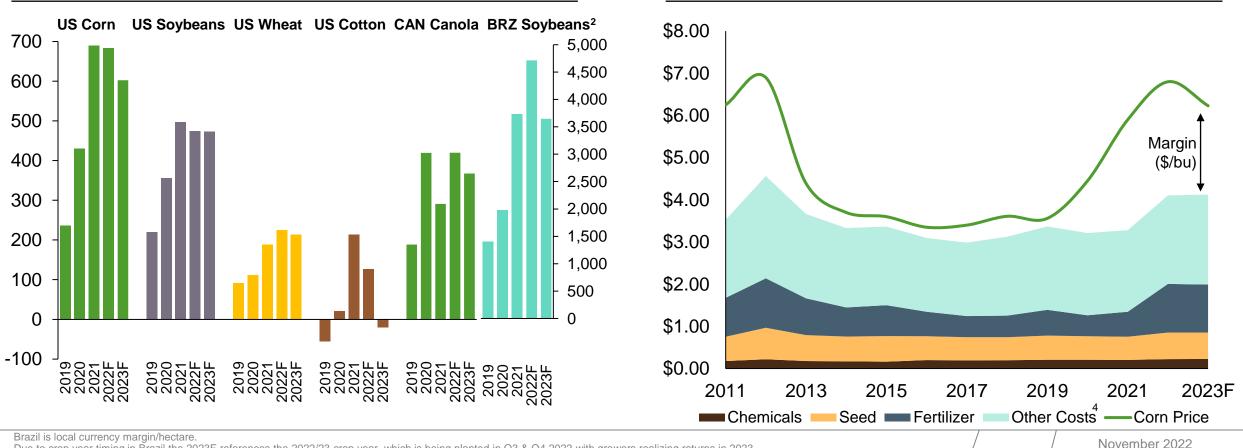
Source: USDA, Bloomberg, IMEA, CONAB



Crop prices remain elevated, supporting historically high grower margins and strong demand for crop inputs

Key Crop Grower Cash Margins¹

Local Currency Margin/Acre



2. Due to crop year timing in Brazil the 2023F references the 2022/23 crop year, which is being planted in Q3 & Q4 2022 with growers realizing returns in 2023.

3. Annual cash costs on a per bushel basis are impacted by both realized inflation/deflation and by the annual corn yield.

4. Cash rent ,along with other variable costs like fuel, energy, repairs, etc. is included in other costs.

Source: USDA, IMEA, Bloomberg, ICE, FAO, IFA, Nutrien

US Corn Cash Selling Price & Costs³ US\$/bu

Leading Global Ammonia Producers



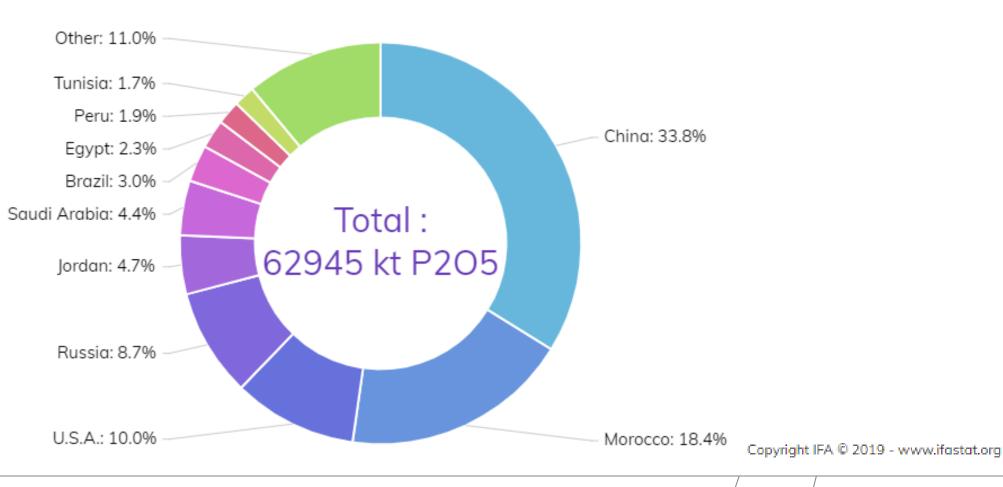


Source: www.ifastat.org

Leading Global Phosphate Rock Producers

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3.3. Top 10 Countries by Activity and by Product



Phosphate Rock production in 2021

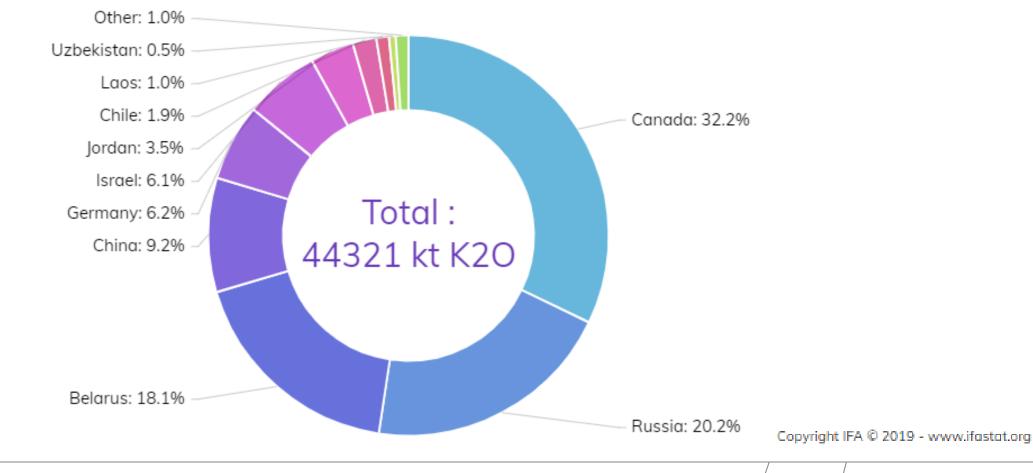
Source: www.ifastat.org

Global Potash Production



3.3. Top 10 Countries by Activity and by Product

MOP (Potash) production in 2021

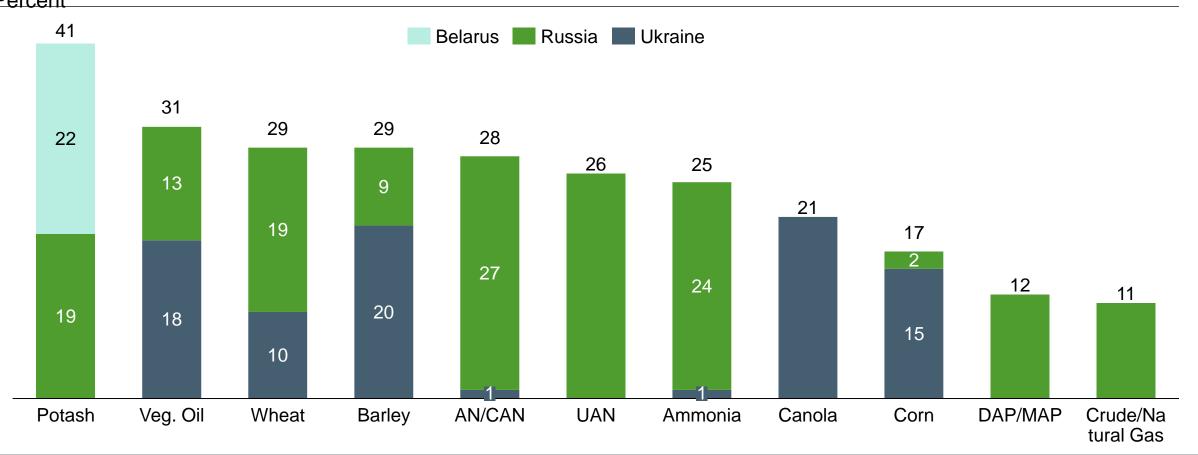


Source: www.ifastat.org

Ukraine Conflict Creates Tightened & Uncertain Supplies of Key Commodities

The reduction of Eastern European exports has created significant supply tightness for energy, fertilizers and crop commodities, which in the short-term cannot be addressed by any other producer

Key Global Crop, Fertilizer & Energy Export Market Share¹ Percent



1. Based on the 5-year average exports from 2017-18 to 2021-22



November 2022

Record high natural gas prices in Europe have contributed to plant shut-downs and reduced operating rates in 2022, impacting supply and supporting prices for all nitrogen products

Energy Feedstock Prices Million Tonnes US\$/MMBtu \$80 55 —Henry Hub Upgraded Ammonia 50 -AECO Merchant Ammonia \$70 45 European Hub¹ Russia and Europe combined \$60 China Bituminous Coal 40 produce ~21% of both upgraded and merchant ammonia 35 \$50 30 \$40 25 \$30 20 15 \$20 10 \$10 5 \$0 0 China Other North Europe Russia Middle Africa LATAM Oceania Jul/2019 O_{Ct/2018} J_{an/2018} Jan/2021 Oct/2021 Apr/2021 Asia America East

1. Presented on a US\$/MMBtu equivalent basis.

2. Based on average share of global production from 2019-2021.

Share of Global Ammonia Production²

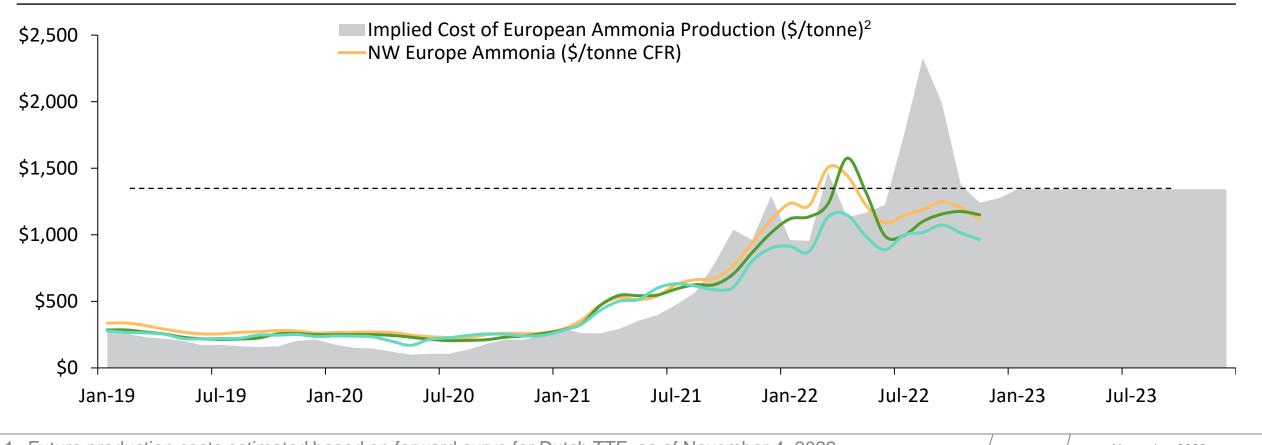
Source: Fertecon, US EIA, Canadian Gas Price Reporter, CRU, Argus Nutrien

High EU Natural Gas Prices Result in Significant Nitrogen Curtailments

Despite a recent decline in European natural gas prices, more than one third of Europe's ammonia production is curtailed and natural gas prices are expected to remain high and volatile through the winter

European Gas, Ammonia Production Costs¹ & Key Ammonia Prices

Units shown in legend



Future production costs estimated based on forward curve for Dutch TTF, as of November 4, 2022.
 Based on forward Netherlands TTF natural gas futures curve as of November 4, 2022.



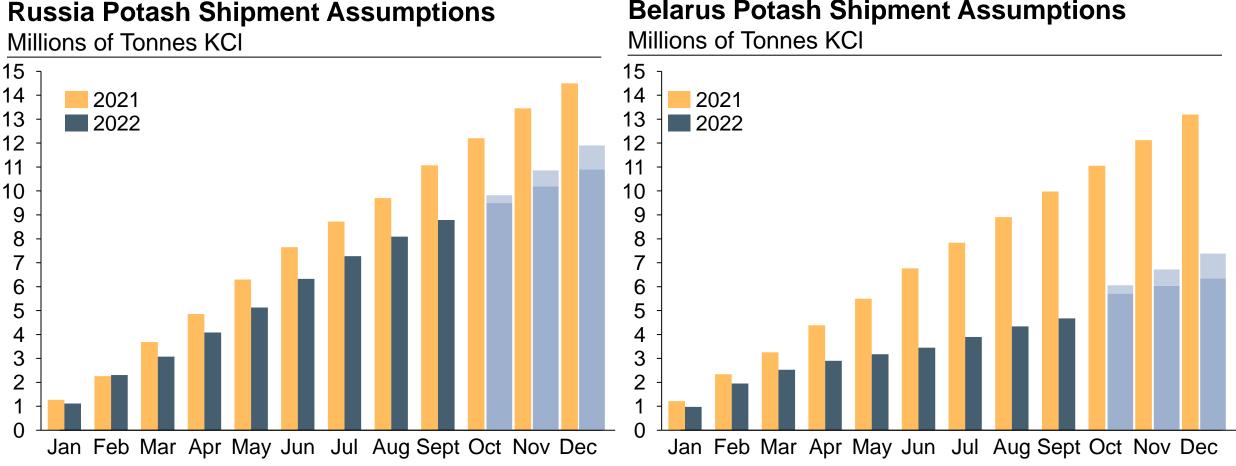
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Reduction in Eastern European Potash Shipments

November 2022

Source: Árgus, CRU, Nutrien

Potash shipments from Belarus are projected to be down 50 to 60 percent and Russia down 20 to 25 percent in 2022 compared to the prior year.



Note: Russia & Belarus shipments include both domestic and offshore deliveries.

Belarus Potash Shipment Assumptions

Potash Production in Selected Regions

Expect significant reduction in shipments from Eastern Europe due to sanctions and other restrictions to continue into 2023.

Potash Production in Selected Regions* Millions of Tonnes KCl

18 2021 2022F Production Range 15 2023F Production Range 12 9 6 3 0 Nutrien Other Canada Russia **Belarus** Middle East China Europe

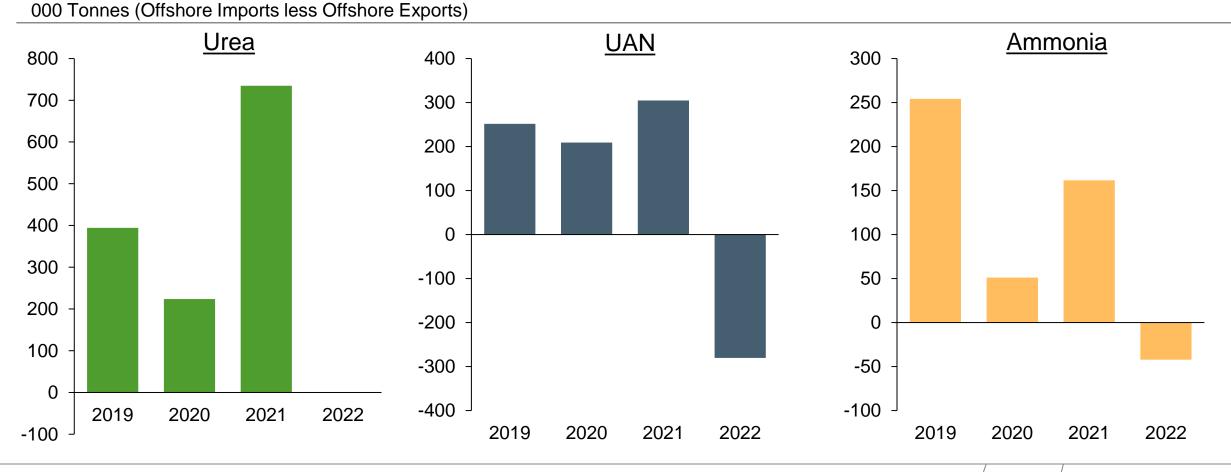
* Production changes differ from our expectations in operational capability.

Source: CRU, Company Reports, Nutrien

Significant Tightening of US Nitrogen Import Balances

Strong offshore demand, particularly the shift in trade flows to Europe, and relatively low offshore imports has tightened the US nitrogen supply/demand balances

US Nitrogen Net Offshore Imports (Jul-Sep)



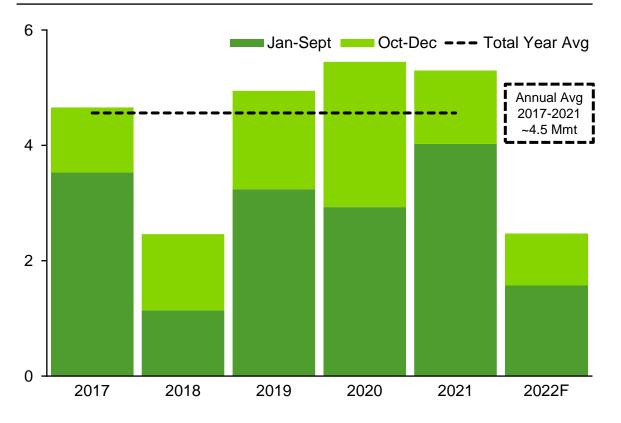
November 2022 Source: USDOC, Datamyne, Nutrien 18



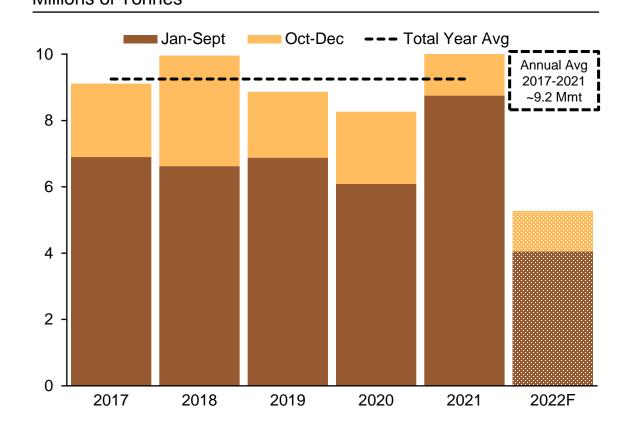
Government export restrictions have limited Chinese Urea & DAP/MAP exports further tightening global supplies

China Urea Exports

Millions of Tonnes



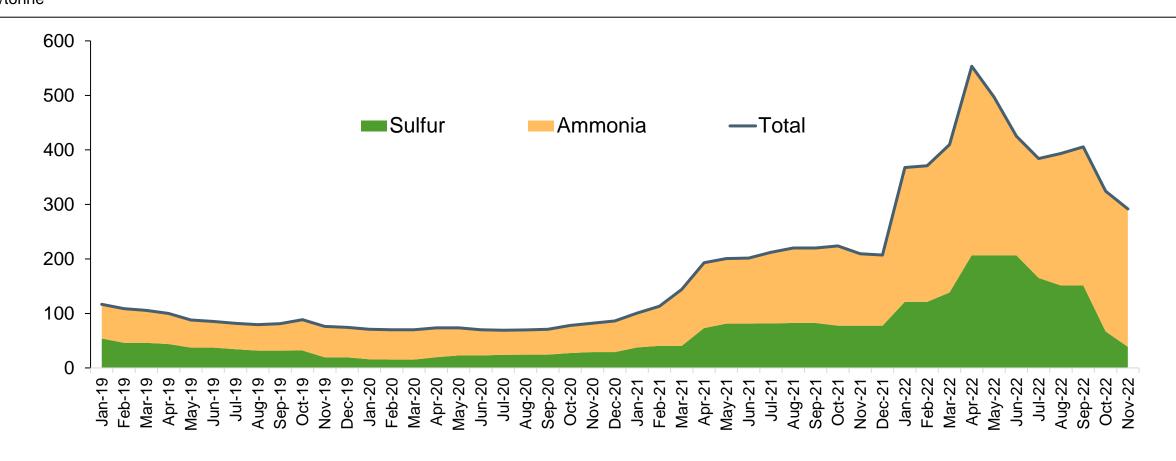
China DAP/MAP Exports Millions of Tonnes



Source: USDOC, Datamyne, Fertilizer Week, Nutrien

DAP/MAP production costs impacted by higher sulfur and ammonia pricing, relative to history

Historical Proxy SE US DAP, Sulfur & Ammonia Costs \$/tonne



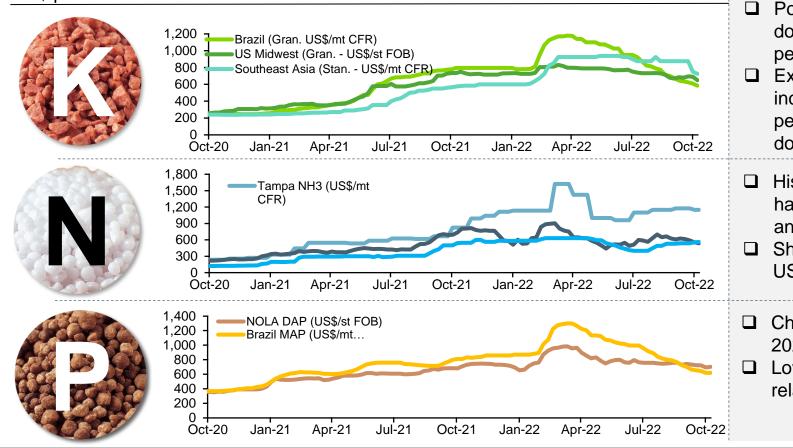
January 3, 2023 Source: USDOC, Datamyne, Fertilizer Week, Nutrien

Global Fertilizer Prices



Fertilizer prices weakened following Northern Hemisphere spring planting, but remain historically high

Selected Fertilizer Prices US\$ per Unit



Fertilizer Market Drivers

- Potash shipments from Belarus are projected to be down 50 to 60 percent and Russia down 20 to 25 percent in 2022 compared to the prior year
- Expect robust agricultural fundamentals will support increased global potash consumption in 2023 and pent-up demand will emerge as inventories are drawn down and prices stabilize.
- Historically high European natural gas prices have led to significant curtailments of ammonia and downstream nitrogen products
- Shifts in nitrogen global trade flows have led to higher US exports and lower import volumes
- Chinese export restrictions have limited exports in 2022 and are expected to persist into 2023
 Lower Chinese operating rates have contributed to relatively tight global phosphate supplies

As of November 3, 2022.

November 2022

Source: Fertilizer Week, Nutrien

Future Issues



• Will move away from fossil fuels affect global sulfur supplies?



Sulfur: A potential resource crisis that could stifle green technology and threaten food security as the world decarbonises

Mark Maslin¹ | Livia Van Heerde¹ | Simon Day²

• How will low-carbon ammonia as a fuel affect nitrogen supply/demand balance?

PETROCHEMICALS

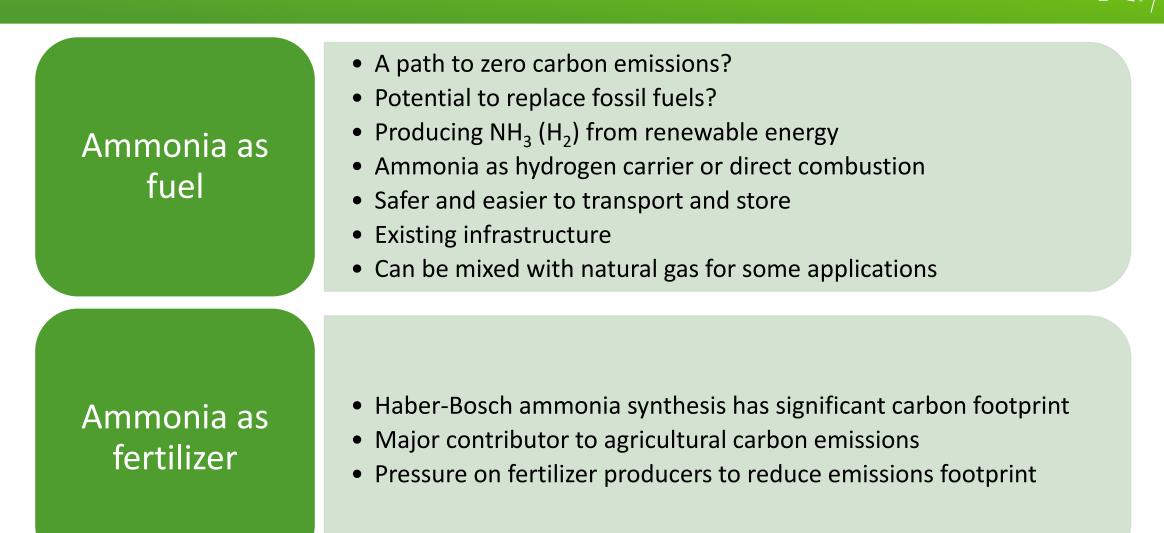
Is ammonia the fuel of the future?

Industry sees the agricultural chemical as a convenient means to transport hydrogen

by Alexander H. Tullo

March 8, 2021 | A version of this story appeared in Volume 99, Issue 8

Background – What's Driving the Conversion?





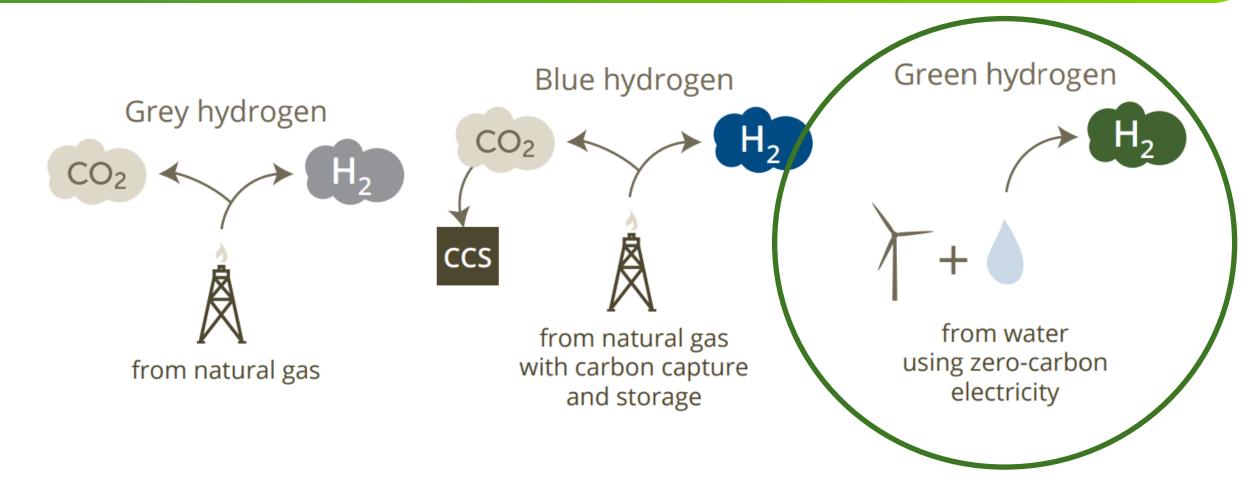
Shipping is 2% of global emissions of which 80% is long-distance (ie marine)

Converting to H_2 (NH₃) could require 500-600 millions tons ammonia

What is the environmental impact of three to four times current reactive nitrogen load?

Primary Ammonia Synthesis Processes







How does agriculture deal with the greatly increased cost (2-5x current)?

Where does the energy come from for the quantity of ammonia needed?

How can nuclear energy play a role?

Will the reduced transportation costs of localized production offset the higher costs?

Can many smaller localized facilities meet peak ammonia demand periods?

How will competing energy demands affect fertilizer supply/demand balance?

Summary



Strong global demand for commodities supports high crop & input prices

China push for higher yields/grain imports to rebuild swine herds

Energy volatility has increased

Skyrocketing energy costs in Europe and China

Production curtailments resulting from high energy costs

Low fertilizer-commodity inventories in key global markets

Sanctions on Belarus and Russian potash

Tariffs on Moroccan phosphate

Growers must continue to implement best management practices (4Rs) to promote optimum nutrient use efficiency.

Soil test to know what is needed

Proper placement and timing

Proper nutrient balance

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